and urban local bodies. It emphasises the need for providing disaggregated information on devolution of funds from the State Budget to the rural and urban local bodies at different tiers. It also examines whether the budget documents provide information on the district-wise break-up of allocations and expenditures from the State Budget.



#### Positives

- The State Government has constituted the State Finance Commission at regular intervals over the last decade and the SFCs have submitted their reports in a timely manner.
- The State Finance Commission holds wide-ranging consultations with relevant stakeholders such as representatives of both RLBs and ULBs, legislators, civil society groups and academicians in the process of formulation of their recommendations.

- . The State Government either does not present the Action Taken Report on the recommendations of the SFC to the legislature, or when it does, it is delayed by more than a year after the submission of the SFC Report.
- . The executive does not hold consultations with representatives of RLBs and ULBs during the process of State Budget formulation.
- The budget documents do not provide disaggregated information on devolution of funds from the State Budget to the RLBs and ULBs at different tiers.
- . The performance of the State Government in implementing guidelines pertaining to devolution of funds to the local self governance institutions is not assessed regularly.
- . The budget documents do not provide information on the district-wise breakup of allocations and expenditures from

# Good Practices and Gaps in Budget Transparency in Odisha

The assessment of transparency in the Budget of Odisha has identified a number of good practices and also found some major gaps in terms of ensuring public access to budget information that need to be addressed by the State Government. These are:

# **Good Practices**

- . Most of the documents related to the State Budget, which are produced, are provided on the government website
- The Receipts Budget document of the State Government provides comprehensive information on the different sources of resource mobilisation.

- . The budget documents share information on funds received by the State from the Union Government or external agencies, which are routed outside the State Treasury and hence not reflected in the State Budget.
- There are appropriate committees within the State legislature (Departmentally Related Standing Committees) to look into the details of the budgetary provisions for various
- · A separate report on State's fiscal situation prepared the Comptroller & Auditor General of India has been introduced since 2008-09.
- . The Comptroller & Auditor General of India shares the audit observations with the departments concerned through a 'Triangular Committee Meeting' that directs the department to take action, failing which, the committee forwards the matter to Public Accounts Committee (PAC) of the State
- . The State Government produces all the statements that are required under the disclosure norms of the State's Fiscal Responsibility and Budget Management Act.

# Gaps in Budget Transparency

- The State Government does not produce Budget Highlights and Key to Budget Documents; and its memorandum submitted to the Planning Commission and mid-term appraisal of the Five Year Plan are not available in the public domain.
- . Very few of the budget documents include a discussion of the relevant policy goals or priorities of the State
- . It does not bring out any separate document on Women's Component Plan or Gender Budgeting.
- The State Government does not explain clearly the basis on which various departments are reporting allocations under Scheduled Caste Sub Plan and Tribal Sub Plan.
- · It does not prepare any separate document outlining allocations for rural local bodies (RLBs) and urban local bodies (ULBs).
- . The budget documents do not provide information on the district-wise breakup of allocations and expenditures from
- . The documents related to the budget do not inform about the estimated amount of revenue foregone by the State Government for reasons such as tax exemptions.
- . The State Government does not produce internal assessment reports (like in-year, mid-year and year-end review reports) on the budget during the course of the fiscal

#### Study conducted by: In collaboration with:



Centre for Youth and Social Development, Odisha



- · Budget Analysis Rajasthan Centre, Rajasthan
- · Centre for Rural Studies and Development. Andhra Pradesh
- · Grameen Development Services, Uttar Pradesh · Life Education and Development Support Trust. Jharkhand
- · North East Network, Assam
- · Pathey, Gujarat
- · Samarthan, Maharashtra
- · Sanket Development Group, Madhya Pradesh

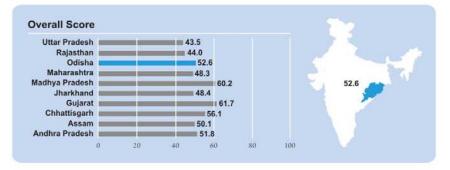
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# Transparency in State Budgets in India Odisha



で き で Transparency Parameters	Andhra Pradesh	Assam	Chhattisgarh	Gujarat	Jharkhand	Madhya Pradesh	Maharashtra	Odisha	Rajasthan	Uttar Pradesh
		Average Transparency Score								
Availability of Budget Documents	68	67	65	87	72	68	65	68	80	64
Completeness of the Information	75	74	81	85	74	81	77	75	56	69
Facilitating Understanding and Interpretation of the Information	51	50	39	65	64	35	70	47	71	42
Timeliness of the Information	59	51	77	77	53	84	53	69	25	33
Audit and Performance Assessment	39	29	55	39	23	67	35	31	35	35
Scope for Legislative Scrutiny	50	55	43	55	38	62	41	60	36	36
Practices relating to Budgeting for Disadvantaged Sections	49	44	71	63	37	70	29	43	30	40
Practices relating to Fiscal Decentralisation	24	31	19	24	27	14	17	29	19	29
Overall Budget Transparency Score (in %)	51.8	50.1	56.1	61.7	48.4	60.2	48.3	52 6	44.0	43.

# Notion of Budget Transparency

Transparency in budgets can be interpreted as public access to information on budgets. The extent and quality of such access (to information) shapes public understanding of government decisions pertaining to budgets, determines the scope for public participation in budget processes and forms the foundation on which the government can be held answerable for budgets.

# Scope of the Analysis

State-specific situations and factors should be taken into account in identifying the key parameters for assessing transparency in State Budgets in India. The present analysis refers to a set of transparency parameters (explained in the subsequent pages) that would necessarily be relevant for the Budgets of all States though this set of parameters might not be adequate to capture all State-specific situations and

The study emphasises the significance of the legislature, media and general public as key stakeholders and draws attention to budgetary strategies relating to disadvantaged sections of the population and budget practices pertaining to fiscal decentralisation.

A structured questionnaire was administered during the period August to December 2010 to collect the relevant information on the State Budget pertaining to the fiscal year

# Transparency in the State Budget of Odisha

# (I) Availability of Budget Documents /

Reports / Statements is the first parameter of budget transparency, which probes the availability of State Budget documents and other government documents related to the State Budget. Taking into account the Constitutional requirements as well as the requirements of planning, auditing, performance assessment, budgetary strategies for disadvantaged sections, and fiscal decentralisation, the analysis refers to a wide range of documents that need to be produced and made available to various stakeholders by the State Government for every fiscal year.



### **Positives**

- The State Government brings out all main budget documents and audit reports.
- It does make some efforts to ensure that the budget documents are available to the relevant stakeholders.
- Most of the documents related to the State Budget, which are produced, are provided on the government website.

#### Negative

- The State Government does not produce Budget Highlights and Key to Budget Documents; and its memorandum submitted to the Planning Commission and mid-term appraisal of the Five Year Plan are not available in the public domain.
- It does not bring out any separate document on Women's Component Plan or Gender Budgeting.
- It does not prepare any separate document outlining allocations for rural local bodies (RLBs) and urban local bodies (ULBs).
- It does not produce internal assessment reports on the budget during the course of the fiscal year.

# (ii) Completeness of the Information is the

second parameter of budget transparency, and looks at whether the information given in the budget and other related documents provide a complete picture of the fiscal situation of the State. It examines whether the available documents capture different kinds of relevant information such as the magnitude and composition of tax revenue foregone due to tax exemptions; funds flowing from the Union Budget to the State that are routed outside the State Budget: budget allocations as well as audited figures of actual expenditure on the development schemes: submissions made by the State Government to the Union Government or central institutions (like the Planning Commission and Finance Commission): and information on the agreements/Memoranda of Understanding (MoUs) signed by the State Government with the Union Government or any other agency on matters pertaining to public finance.



# Positives

- The budget documents provide complete information on government expenditures and receipts during the fiscal year 2009-10, breaking it down in terms of different administrative units as well as various functions of the government.
- · They present some useful information on transfer of

resources from the Union Government to the State for the fiscal year 2009-10.

- They share information on funds received by the State from the Union Government or external agencies, which are routed outside the State Treasury and hence not reflected in the State Budget.
- They outline information about the nature and composition of public debt with relevant details.
- The budget documents share details of the deferred liabilities of the State Government.
- The State Government produces all the statements that are required under the disclosure norms of the State's Fiscal Responsibility and Budget Management Act.
- The budget documents present details of expenditures relating to maintenance and repair of capital assets.
- They present information on transfer of resources between public sector undertakings and the State Government.

#### Vegatives

- The budget documents do not present a detailed account of the financial and physical assets held by the State Government
- They do not provide details of the contingent and future liabilities of the State Government.
- The documents related to the budget do not inform about the estimated amount of revenue foregone by the State Government for reasons such as tax exemptions.
- They do not provide comprehensive information on the implementation of the previous year's budget proposals.

# (iii) Facilitating Understanding and Interpretation of the Information, as a

transparency parameter, attempts to gauge whether the information provided by the State Government facilitates public understanding of its decisions relating to budgets. The questions pertaining to this parameter look at whether the budget documents help ordinary citizens to easily understand the budget proposals and whether these documents include any discussion of the relevant policy goals or priorities of the State Government.



# Positive

 Some of the budget documents facilitate a reasonably good understanding of the budget proposals.

# Negatives

- Most of the budget documents that are produced and made available to the public do not facilitate any appreciable understanding of the budget proposals.
- Very few of the budget documents include a discussion of the relevant policy goals or priorities of the State Government.

(iv) Timeliness of the Information is the fourth parameter adopted for measuring budget transparency, which tries to assess whether the relevant documents are brought out in a timely manner. Some of the questions pertaining to this parameter also examine whether the State Treasury has been computerised and made available on the internet to enable easy access by the public.



#### Positives

- The budget circular and budget calendar (for the next State Budget) are made available to the legislators in a timely manner.
- The executive adheres to the budget calendar in formulation of the State Budget.
- The State Government obtains legislature's approval for the supplementary budget in a timely manner.
- The State Treasury is linked to internet and relevant information on its receipts and disbursements are provided on a monthly basis.

#### Negatives

- The budget circular and budget calendar (for the next State Budget) are not made available to the public and media in a timely manner.
- The reports of the Comptroller & Auditor General of India relating to the State Government, i.e. audit and accounts related reports, are not made available in a timely manner.

# (v) Audit and Performance Assessment is the

fifth parameter, which examines the availability of information pertaining to audit of the State Budget (by the Comptroller & Auditor General of India) and performance assessment by the State Government itself. The questions relating to this parameter try to gauge whether – the State Budgets are audited regularly; the State Budget provides audited figures or provisional figures for the year before the previous year; the State Government brings out performance assessment reports at regular intervals; and, the State Government is following relevant practices pertaining to Outcome Budgeting.



# **Positives**

 The reports of the Comptroller & Auditor General of India relating to the State Government, i.e. audit and accounts related reports, provide extensive information on the State Budget.

# Negatives

- The State Government provides relevant information on the outcomes of government interventions for few of the administrative departments that are required to track such information.
- It does not bring out assessment reports (like in-year, midyear and year-end reports) on the budget during the course of the year.
- It does not bring out any document outlining information on the MoUs, which it has signed over the last one year.

(vi) Scope for Legislative Scrutiny is the sixth parameter of budget transparency, which looks at the possibilities for the State Legislature to assess the budget and hold the government accountable. The key concerns raised by this parameter include whether all budget documents are shared with the legislators; which of the budget documents of the State are subject to scrutiny by the legislators; how much time is available for discussion of the budget by the legislators; whether the legislators are informed about the agreements or MoUs signed by the State Government on matters pertaining to public finance; and, whether appropriate committees within the State Legislature (for looking into budgetary matters) are functioning regularly.



### **Positives**

- There are appropriate committees within the State legislature to look into the details of the budgetary provisions for various departments.
- There are appropriate committees within the State legislature to look into the reports of the Comptroller & Auditor General of India relating to the State Government.
- The executive seeks approval of the legislature before shifting funds between administrative units and functional heads during the course of the fiscal year.
- The State Government informs the legislature about all the MoUs signed by the State over the last one year.

# Negatives

- The executive does not hold consultations with the legislature on the memoranda / demands to be submitted by the State to the Planning Commission.
- The executive presents to the legislature a document outlining the funds received by the State Government, which are routed outside the State Treasury, but this document lacks important details.

# (vii) Practices relating to Budgeting for

Disadvantaged Sections, the seventh parameter of budget transparency, draws attention to the need for every State Government to follow relevant practices relating to budgetary strategies for the development of disadvantaged sections of the population such as women (Gender Budgeting). Scheduled Castes (Scheduled Caste Sub Plan or SCSP) and Scheduled Tribes (Tribal Sub Plan or TSP).



# **Positives**

- In the process of formulation of Five Year Plan and Annual Plans of the State, some of the relevant stakeholders are consulted in the preparation of Scheduled Caste Sub Plan and Tribal Sub Plan.
- The budget documents provide comprehensive information on allocations for Scheduled Caste Sub Plan and Tribal Sub Plan under all State Government departments.

# Negatives

- The State Government does not explain clearly the basis on which various departments are reporting allocations under Scheduled Caste Sub Plan and Tribal Sub Plan.
- The performance of the State in implementing Scheduled Caste Sub Plan and Tribal Sub Plan is not assessed regularly during the course of a Five Year Plan.
- The State Government provide little information on Women's Component Plan or Gender Budgeting.
- Not all relevant stakeholders are consulted for Women's Component Plan during the process of formulation of Five Year Plan and Annual Plans of the State.

# (viii) Practices relating to Fiscal

Decentralisation is the eighth parameter of transparency in the State Budget, which examines whether the State Government follows relevant budgetary practices relating to devolution of funds to Panchayati Raj Institutions